

# Accounting 742 Spring 2017 SYLLABUS – Preliminary

Note: The syllabus will likely be updated as the semester goes along

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#### **Course Overview**

Financial statements are a primary means for firms to communicate information about their performance and strategy to investors and other groups. In the wake of numerous accounting scandals and the recent financial meltdown (which accounting both helped and hindered), it is more important than ever for managers and investors to understand (i) the financial reporting process, (ii) what financial statements do and do not contain, and (iii) the types of discretion managers have in presenting transactions they have undertaken. This course is designed to help you become a more informed user of accounting numbers by increasing your ability to extract, interpret, and analyze information in financial statements.

We will focus on many of the biggest problem areas of financial reporting: While this is not a course in equity valuation *per se*, equity valuation is one of the most common uses of financial statement data. Accordingly, we will examine the relation between stock prices and financial statement information. We will also study the use of financial ratios and forecasted financial statement data in models of distress prediction.

The course assumes a solid understanding of basic financial accounting (at the level of Acct 611 or A613).

#### **Course Materials**

Virtually all of the material will be available in the eRoom for Acct 742 on Canvas.

*Text:* Revsine, Collins, Johnson, Mittelstaedt, Soffer - *Financial Reporting and Analysis*, 6th ed., Prentice Hall, 2015. This text serves as a reference on accounting and disclosure topics. Note that the course is not a textbook-based course. The text readings provide supplementary information and information useful for preparing the problems and cases.

*Canvas* The course has a site on Canvas. The ASSIGNMENTS folder provides links to the notes, readings, cases, etc for each class session. Within the FILES folder is all the Course Material. There is a sub-folder for each class session, as well as one for the syllabus and the exams. Inside the folder for a given class session, you will see three or four subfolders:

Notes and Readings:	This includes notes, problems, cases, and readings that were included in the bulk pack.
Pre Class Material:	New readings, problems, and cases (ones not included in the course pack) are contained here. This folder will also have any spreadsheets available to help work the problems and cases. Finally, this folder will contain power point slides that will be constitute the outline of what we'll cover in class that day. Many students find that printing out the slides before class helps them follow along better. Two to three slides per page is a good compromise between not using up too much paper and having room to jot down notes.

Solutions and Post Class Material: This is where I'll post solutions, corrections, etc

#### **Office Hours**

Feel free to call with questions or contact me via email at the address above. E-mail is often an easier and quicker way to get your questions answered. Office Hours are by appointment.

#### **Grading and Course Requirements**

Your grade for the course will be determined on the basis of :

Class Participation	15 %
Midterm Examination	25 %
Group Project	25 %
Final Exam*	<u>35 %</u>
Total	100 %

After the Group Project grading is finished, I'll compile a tentative grade based on the first three components above. If you're in the top 2/3 of the class at that point, I'll offer you the option to skip the final and take a "discounted grade." That is, I'll subtract approximately one letter grade from your standing at that point, and you can skip the final and take that grade (and no LT). Alternatively, you can take the final try for a higher grade. You have to let me know (via email) which option you're choosing before the final starts. Anyone entering the final in the lower 1/3 of the class must take the final.

#### **Class Participation**

The amount of learning that takes place in the course will depend on how active the class discussions are, which is dependent on the amount of preparation you do before class. Class participation will be based on your contribution to the class discussions and analyses, not simply on the amount of time you talk. If necessary, I will cold call students.

Because entering or leaving the classroom during class time is disruptive to the learning environment, your fellow classmates and I expect that you will not do so, except in an emergency.

Please bring to each class a Name Card, with your name printed in **LARGE LETTERS**. This will facilitate my getting to know your names and my ability to reward you for class participation.

#### Midterm Exam:

The Midterm Exam is scheduled to be available (through Canvas) no later than Monday February 27 at noon (online) and is to be handed in (to the Accounting Suite – SH-DH 1300) by Thursday March 1 at 12:00 noon. It is an open book-open notes exam. The Midterm Exam will cover material covered in class through Wednesday, February 22nd.

More details on the exam will be provided as the time gets closer.

**You must work on the exam individually**. You are not permitted to discuss the exam with anyone else, including other students, former students, or people in the real world. However, you are permitted to use any written resource, such as your notes, the textbook, information on the company you find on the web, etc. Violations of these procedures will constitute cheating and could result in receiving an F for the course.

Questions and solutions from prior exams (both midterm and finals) will be available on Canvas. Please be aware that the sequence of topics is not always the same from semester to semester. Therefore, it is possible that there are topics we are covering in the first half of the course this year that were not on prior midterms (but may have been on prior final exams).

#### **Group Project:**

Your group must identify a firm that has been the subject of an accounting controversy (alleged or real). Your report will describe the controversy, describe the relevant accounting rules, what the company actually did, and whether the company's accounting violates GAAP (either the letter of the law or the spirit).

Groups can be composed of up to 4 students (no exceptions). Groups many contain a mixture of students from my different sections. Group composition and topic approval must be finalized by March 15 (after we return from Spring Break). I strongly encourage you to form your teams sooner than this and to get started on your project before this date as well. The earlier you

decide on a company, the more time you'll have to work on it, and the better your project is likely to be.

Group Projects must be turned in by Monday April 10th at 4:00 pm. A hard copy must be turned in to the accounting suite. In addition an electronic copy should also be sent to me (by that same time).

Once you have a tentative project, send me an email letting me know what you propose to work on. If it's the first type of project, include a brief statement identifying the firm and describing what you believe the accounting issues are for that firm are. An article from the financial press describing the controversy would probably work here. If I feel the firm/controversy is inappropriate, not complex enough, or too complex, I will veto it, or help you modify it.

#### **Additional Guidelines for Projects:**

Identifying a suitable company is key. You should identify a company that has been criticized or investigated for some questionable *accounting practice*.

- Good places to search include popular press articles, analysts' reports, or the SEC accounting enforcement page (<u>http://www.sec.gov/divisions/enforce/friactions.shtml</u>). In addition, short seller reports (or lists of companies with a lot of short sellers) can also be useful.
- Make sure that you choose a firm with questions about its accounting practices and/or judgments rather than a firm that has committed outright fraud. For example, a firm that ships empty boxes and books revenue is a fraud. A firm that ships actual product and books all of the revenue without any provision for bad debts has questionable accounting practices. Many controversies may include elements of fraud, but they should not be exclusively fraud.
- Do not choose Enron, WorldCom, AOL, Sunbeam, or Microstrategy.
- Do not choose any firm whose accounting controversy will be covered in class. For example, it's perfectly OK to pick a firm that has been found to have derivative accounting controversies, but don't pick American Airlines because that's the derivatives case we'll be doing in class.
- It's perfectly fine to pick a non-US company for your project. You might need to learn the local country (or IFRS) rules in more detail to do a non-US company. Financial statement details might also be harder to come by.
- Multiple groups can investigate the same company, but they *must* work *independently*!
- The degree of difficulty will be taken into account in grading your project. Thus, you are *encouraged* to investigate accounting issues that are difficult and that we haven't covered, or won't cover, in class.
- Companies with problems that have occurred within the past 5 years will be given more credit than problems that occurred longer ago.

- You will need to find financial statements for the company. Search for the company on the SEC Edgar system (which can be accessed through the Lippincott Library page) or check out the company's web site to ensure you have access to financial statements.
- If you have any questions, please feel free to talk to me about your choice of company to investigate.

Once you have chosen a company, write a report on the company that addresses the following issues:

- 1. Describe the economic transaction(s) underlying the questionable accounting. Discuss the transaction in the context of the company's business and strategy (you may need to look in the company's annual report for this material).
- 2. Describe the accounting procedure used by the company and the accounting procedure that "should" have been used according to the critics of the accounting practice. Journal entries may be helpful here in laying out the accounting. What is the basis or justification for the company's accounting practices and for the alternative accounting practices in terms of accounting rules and concepts? How detailed or forthcoming about the accounting procedure was the company in its annual report prior to the controversy?
- 3. What indications were there (if any) of the problem that an astute analyst might have seen in advance?
- 4. Do you agree with the critics that the company's accounting practices were wrong, given your answers to the above questions? Why or why not? Note that, just because a company gets criticized for its accounting, it is not necessarily doing the wrong thing. Microsoft has been investigated by the SEC numerous times for questionable accounting practices and has been cleared every time. Are there changes to accounting or auditing standards you would recommend based on what happened?
- 5. If the company were to restate its financial statements using the accounting procedure that "should" have been used, what would be the effect on the a) income statement, b) balance sheet, and c) statement of cash flows? You do not have to replicate the entire statement; you just need to indicate changes (e.g., accounts receivable would increase, net income would decrease, etc.)
- 6. Why do you think the alleged problem occurred?
- 7. What were the consequences of the revelation / resolution of the problem? What happened to the firm's stock price? Did anyone get prosecuted or sent to jail? Were any fines levied? Etc.
- 8. Does the revelation of the company's alleged flawed accounting practices change your assessment of the company's long-run value? If so, how? If not, why not? Here I want something more substantive than the statement "value is based on cash flow, not on accounting numbers."

Hand in the following:

- A written report which addresses these issues. There is no page or word limit on your write up of this assignment, but please use 12 pt. font and at least a 1" margin on each side.
- The article, analyst report, or SEC enforcement bulletin that alerted you to the situation.
- Any other exhibits or material to support your analysis.
- The most relevant set of financial statements issued by the company (the ones to which the controversy pertains) should be made available electronically.

#### <u>Final Exam</u>

The final exam will be a take-home exam. It will be open-book and open-notes. While it is "officially" cumulative, it will concentrate on material covered since the midterm exam.

The final exam is a take home that will be available via Canvas shortly after the last day of class – no later than Monday May 1st. It is due (in the accounting suite- 1300 SH-DH) on Friday May 5<sup>th</sup> at 4 pm. This exam can be turned in electronically (email it to me), so you don't have to be physically present in Philadelphia to turn in it.

As with the midterm exam, you must work on the exam individually. You are not permitted to discuss the exam with anyone else, including other students, former students, or people in the real world. However, you are permitted to use any written resource, such as your notes, the textbook, information on the company you find on the web, etc. Violations of these procedures will constitute cheating and could result in receiving an F for the course.

Questions and solutions from prior exams will be available on Canvas.

#### **<u>Re-Grading Requests</u>**

All re-grading requests must be made within *two calendar weeks* following the return of the assignment or exam (unless otherwise noted). A request for a regrade will not be considered if it is submitted more than two weeks after the return of the assignment or exam (or after the specified deadline). To have an assignment or exam re-graded, you must submit the original (with no modifications) and a written description of your disagreement with the initial grade.

# **Preliminary Course Outline**

<u>Session</u>	Date	Topic	Problem/Case
1	Wed Jan 11	Introduction	Enron and Cisco
	Mon Jan 16	No Class – Martin Luther King Jr Day	
2	Wed Jan 18	Accounting Earnings Quality	Corbomax
3	Mon Jan 23	Earnings and Cash Flow- Introduction	SCF - Alpha and Beta
			SCF - Epsilon and Omega
4	Wed Jan 25	Reconciling Revenues and Cash Flows	Revco and HP-Autonomy
5	Mon Jan 30	No Class	N/A
6	Wed Feb 1	Projections of Earnings and Cash Flow	Financial Statement
			Projections;
			Accounting-Based
			Valuation
7	Mon Feb 6	Revenue Recognition	Revenue Recognition
			Vignettes
			Lehman Brothers
8	Wed Feb 8	Earnings Per Share and Dilution	Ciber Inc
9	Mon Feb 13	Employee Stock Options - Accounting	Google – Part 1
10	Wed Feb 15	No Class	N/A
11	Mon Feb 20	Employee Stock Options - Valuation	Google – Part 2
			Valuing a Stock Option
12	Wed Feb 22	Income Taxes	EBIX
13	Mon Feb 27	Fair Value and Unrealized Gains and Losses	Morgan Stanley
14	Mar 1	Long Term Assets - International	Land Securities
	Mar 4- 12	NO CLASS – SPRING BREAK	
15	Mon Mar 13	Intangible Assets	Pfizer
16	Wed Mar 15	Derivatives	American Airlines
17	Mon Mar 20	Risk Disclosures	Cisco Systems
18	Wed Mar 22	Long Term Debt – Market vs Book Values	Royal Bank of Scotland
19	Mon Mar 27	Leases, and Convertible Debt	CVS-Caremark
20	Wed Mar 29	Pensions and OPEB	American Airlines
21	Mon Apr 3	Consolidations	Coca-Cola
22	Wed Apr 5	SPE's and Variable Interest Entities	Alza
23	Mon Apr 10	NO CLASS - GROUP PROJECT DUE	
24	Wed Apr 12	Multinationals and Foreign Currency	Eyepass Worldwide
	-	Translation	
25	Mon Apr 17	Segmental Reporting	Pepsi
26	Wed Apr 19	Compensation and Governance Disclosures	Abercrombie & Fitch
27	Mon Apr 24	Initial Public Offerings	Zynga
28	Wed Apr 26	Course Summary	None

University Reading Days – April 27 – April 28

### **Preliminary Schedule of Assignments**

RCJMS refers to Revsine, Collins, Johnson, Mittelstaedt, and Soffer *Financial Reporting and Analysis*, 6th edition

### Session 1 Wednesday January 11 Introduction

Read: RCJMS: Chapter 1 (skim) Notes on Audit Report Notes on Sarbanes Oxley Law – Sections 302 and 906 MD&A: Revealing the Soft Numbers Skim these: The Rise and Fall of Enron Timeline of the major Enron-related events Timeline of key events leading to Andersen demise An Enron Primer

The New Breed of Fraudster

Prepare: Cisco Systems

#### Session 2 Wednesday January 18 Accounting Earnings Quality

Read: RCJMS: Chapter 2 pp. 65-80; Chapter 3, pp. 144-157; Chapter 5, pp. 239-242, Chapter 6. pp. 329-330 Chapter 7, pp. 390-392

> Notes on Structure of the Income Statement Notes on Accounting Changes Comparison of Methods Changes in Accounting For Changes

Prepare: Corbomax

# Session 3 Monday January 23 Earnings and Cash Flow

Read:	RCJMS: Chapter 2, pp. 54-59 RCJMS: Chapter 17 (this should all be review, concentrate on pp. 1047-1059). RCJMS: Chapter 4, pp. 202-216
	Class Notes on Earnings and Cash Flow Class Notes on Cash Flow Statement
Skim These:	
	Cash Flow Never Lies, Or Does It?
	How Comcast Does Its Counting – 'Cash Flow' Looks Better Using Non-GAAP Metric
	Cash Flow? It Isn't Always What it Seems
	Testimony of Richard Roach on Enron Prepays
Prepare:	Alpha and Beta Epsilon and Omega

Read:	RCJMS Chapter 8, pp. 417-427
	Class Notes on Revenue Recognition and Cash Collected Installment Method – An Example
Skim These:	RCJMS, Chapter 3, pp. 134-136 Apple Now Sitting on \$10bn of Deferred Revenue Hewlett's Loss – A Folly Unfolds, By The Numbers How HP's Meg Whitman is Passing the Buck HP's Explanation Still Makes No Sense With Autonomy, HP Bought an Old Fashioned Accounting Scandal, Here's how it worked.
Prepare:	Revco HP and Autonomy
Session 5	Monday January 30 – No Class
Session 6	Wednesday February 1         Projecting Earnings and Cash Flow
Session 6 Read:	RCJMS: Chapter 6, Appendix B RCJMS: Chapter 6, pp – 309-334 RCJMS: Chapter 6, Appendix A (skim)
	RCJMS: Chapter 6, Appendix B RCJMS: Chapter 6, pp – 309-334
	RCJMS: Chapter 6, Appendix B RCJMS: Chapter 6, pp – 309-334 RCJMS: Chapter 6, Appendix A (skim) Class Notes on Accounting Based Valuation Class Notes on Valuation With Finite Horizon Models
Read:	RCJMS: Chapter 6, Appendix B RCJMS: Chapter 6, pp – 309-334 RCJMS: Chapter 6, Appendix A (skim) Class Notes on Accounting Based Valuation Class Notes on Valuation With Finite Horizon Models EVA and the Private Company

# Session 4 Wednesday January 25 Reconciling Revenues and Cash Flow

# Session 7 Monday February 6 Revenue Recognition

Read:	RCJMS Chapter 3, pp. 162-164 RCJMS, Chapter 2, pp. 57-65 (skim) RCJMS, Chapter 3, pp. 141-143
	Notes on Revenue Recognition Gross versus Net Presentation of Revenue
Skim These:	All Revenue is Not Created Equal New Revenue Recognition Rules – The Apple of Apple's Eye Report Shows How, Collapsing, Lehman Hid Woes Subprime Mess Fueled by Crack Cocaine Accounting Once Upon a Time, in the Land of Subprime
	Yahoo, Google, and Internet Math Accounting Change Cuts Groupon's Revenue Xerox Settles SEC Enforcement Action
Prepare:	Revenue Recognition Vignettes Lehman Brothers

# Session 8 Wednesday February 8 Earnings Per Share and Dilution

Read:	RCJMS Chapter 15, pp. 904-911
	Class Notes – Dilution and Earnings Per Share Dilution of Employee Stock Options Accounting for Accelerated Share Repurchase Programs
<u>Skim These</u>	New EITF Pronouncement Aims to Close CoCo Loophole Ciber Declares it will Settle at least 30% of its Convertible Debt in Cash Helps Mitigate FASB Stance Ciber's Money Where Its Mouth Is Move Over CoCo's: Net Shares Will Do
Practice Problems:	Earnings Per Share Illustrations Accelerated Share Repurchase (ASR) Illustration
Prepare:	Ciber, Inc – Stock Options, Convertible Debt, and Dilution

# Session 9 Monday February 13 Employee Stock Based Compensation

Read:	RCJMS: Chapter 15, pp. 911-924, Chapter 17, pp. 1057-1059
	Class Notes on Employee Stock Options Accounting for Stock Options Stock Options – It's Back to the 90's
Skim These:	"From FASB and IASB to Managers: Don't Stop Feeding at the Option Trough" "Google's Optional Windfall"
Prepare:	Google – Part 1
Session 10	Wednesday February 15 No Class
Session 11	Monday February 20 Valuation of Employee Stock
	<u>Options</u>
Read:	RCJMS: Chapter 15, pp. 911-924 Class Notes on Valuation of Employee Stock Options The Best Way of Valuing Options, New Valuation Model could dampen the controversy over expensing employee stock options
Strim These	Deciding Value of Stock Options May Be Tricky Lack of Universal Method For Determining Amount Poses Dilemma for Firms, Using the Black Scholes Model How To Excel at Option Valuation
Skim These	Google Creates Options Market Are TSO's A New Trend?

### Prepare: Google - Part 2 Valuing an Employee Stock Option (see spreadsheet on Canvas)

# Session 12 Wednesday February 22 Income Taxes

Read:	RCJMS: Chapter 13 – esp. pp. 757-791 Class Notes on Income Taxes Class Notes On Income Taxes – Advanced Reporting Uncertain Tax Positions
Skim:	Fin 48: Standing Naked Before the IRS Uncertainties Created by Fin 48 Understanding Fin 48 Lost in Translation: Detecting Tax Shelter Activity in Financial Statements How Apple Sidesteps Billions in Taxes Apple's Response on its Tax Practices

Practice Problem: Accounting for Taxes: Illustrative Example and Solution

Prepare: EBIX

## Session 13 Wednesday February 27 Fair Value – Unrealized Gains and Losses

Read:	RCJMS: Chapter 6, pp. 321-323 RCJMS: Chapter 16, pp. 953-961 and pp. 1004-1007 RCJMS: Ch 8, p. 431-432.
	Class Notes on Fair Value Accounting (Mark to Market) Fair Value Measurements
	<ul> <li>SEC – Fair Value Savior</li> <li>Fair Value Roundtable</li> <li>Fair Value Accounting is Alive and Well</li> <li>Financial Reporting and the Financial Crisis: The Case for Measuring Financial Instruments at Fair Value in Financial Statements</li> </ul>
Skim These:	It's Time to Get Real About Realizations FASB's New Draft on Values: Good News and
Prepare:	Morgan Stanley

### Session 14 Monday March 1 Long Term Assets – International

Read: RCJMS: Chapter 10, pp. 576-580 (skim the rest of the chapter) Knight Frank Report - Land Securities Group

Practice Problem: Reidl Realty Trust

Prepare: Land Securities

# March 4 – March 12 Spring Break – No Classes

# Session 15 Monday March 13 Intangible Assets

Read:	RCJMS: Chapter 10, pp. 555-562 Valuing Intangibles: A Primer A Primer on Goodwill Impairment
Skim These:	
	In-Process R&D in Business Acquisitions"
	Corporate writedowns may hit \$1 trillion
	Measuring the Intangible Assets of a Firm
	Brand Valuation – Interbrand
	The Top 100 Global Brands - 2013
Prepare:	Pfizer

# Session 16 Wednesday March 15 Derivatives

Read:	RCJMS: Chapter 11, pp. 633-651 Class Notes On Hedging and Derivatives
	Derivative Wars
Skim These:	Southwest Hedges Curb Rising Fuel Cost Airlines Try To Hedge the Cost of Fuel They Buy Months in Advance Southwest Posts First Loss in 17 Years" Goldman Sachs' Report on Porsche IASB and FASB issue common offsetting disclosure requirements
Practice Problem:	Global Candy Company

# Session 17 Monday March 20 Risk Disclosures

Prepare:	American Airlines
Read:	RCJMS: Chapter 6, pp. 277-281; pp. 333-339 Summary FAS 161 SEC-Market Risk Disclosures: Enhancing Comparability (concentrate on pp. 62-67)
Skim These:	Value at Risk Risk Mismanagement VAR – Point Counterpoint Lost in the Maze
Prepare:	Cisco Systems and Microsoft

# Session 18 Wednesday March 22 Long Term Debt – Market vs Book values

Read:	RCJMS: Chapter 11, esp. pp. 601-625 RCJMS: Chapter 15, pp. 924-929
Practice Problem:	Historical Cost vs Market Value of A Bond
Practice Problem:	Metro-Goldwyn-Mayer Inc

Prepare: Royal Bank of Scotland

### Session 19 Monday March 27 Leases and Convertible Debt

Read: Skim:	RCJMS: Chapter 12 and Appendix(skim); Chapter 15, pp. 924-930 Class Notes on Accounting for Leases Hidden in Plain Sight Open Secrets: How Leases Play a Shadowy Role in Accounting Out of the Footnotes, Into the Spotlight IASB and FASB Announce Intention to Re-examine Leasing Proposal
Read:	Class Notes on Accounting for Convertible Debt
Skim:	Convertibles: Get Ready to Lever Up
Practice Problem:	Accounting for Convertible Debentures – An Example Accounting for Convertible Debentures – Solution MGM
Prepare:	CVS Intel

### Session 20 Wednesday March 29 Pensions and OPEB

Read:	RCJMS: Chapter 14
	Class Notes on Pensions

#### Skim These:

Pensionphobia Strikes Again Pension Accounting Change Could Make Company Profits Less Predictable Stock Options, Yes. Pension Coffers, No Public Pensions Cook the Books Detroit Ruling Reverberates Around Country

#### Practice Problems:

Pension Accounting - An Example and Solution

Prepare: American Airlines

# Session 21 Monday April 3 Consolidations

Read:	RCJMS: Chapter 16, pp. 961-975 Class Notes on Business Combinations - New Rules Class Notes on Accounting For and Presentation of Noncontrolling Interests
Skim These:	
	Mishmash Accounting
	Coke Acquires North American Unit of Bottler
Practice Problem:	Goodwill and Noncontrolling Interests in Acquisitions Examples
	Consolidation and Equity Method Illustration
Prepare:	Coca-Cola (see spreadsheet)

# Session 22 Wednesday April 5 Organiz Structure – SPE's and VIE's

Read:	RCJMS: Chapter 11, pp. 631-633 RCJMS: Chapter 16, pp. 985-1002
	Update on Consolidation of Variable Interest Entities: Changes to criteria for Primary Beneficiaries, definition of variable Interest entity, disclosures Summary of FAS 167
Skim These:	Summary of TTIS 107
	Enron and the Raptors (SKIM)
Practice Problems:	Expected Losses Residual Returns Example Find the Primary Beneficiary Example
Prepare:	Alza

# Session 23 Monday April 10 NO CLASS – PROJECTS DUE

### Session 24 Wednesday April 12 Multinationals and Foreign Currency Translation

Read:	RCJMS: Chapter 16, pp. 987-995 Class Notes on Foreign Currency
Skim These:	As Exchange Rates Swing Carmakers Duck Natural Performers
Practice Problem:	Hyperana
Prepare:	Eyepass Worldwide

### Session 25 Monday April 17 Segmental Reporting

Read:	RCJMS: Chapter 5 Appendix
	Class Notes on Segmental Reporting
	Class Notes on EVA as a Performance Measure

#### Skim These:

At	ast! The light at the end of the corporate performance tunne	el
Ac	ounting Standard for Segment Reporting Mostly Working	

Prepare: Pepsico and EVA

### Session 26 Wednesday April 19 Compensation and Governance Disclosures

Read: RCJMS: Chapter 7 (skim only) ISS US Summary Voting Guidlines The SEC New Compensation Disclosure Rules SEC Adopts Rules for Say on Pay Companies Say No Way to Say on Pay

Prepare: Abercrombie and Fitch

### Session 27 Monday April 24 IPO'S

- Read: Act Public Before Going Public The True Cost of Going Public Groupon IPO is the Sleaze That's Legal Nasdaq Listing Fees Requirements
- Prepare: Zynga

### Session 28 Wednesday April 26 Summary

Read: RCJMS: Chapter 1 (skim)

Brief Summary of SOX International Financial Reporting Standards FASB and IASB's Irreconcilable Differences The Future of Financial Reporting: A Market Perspective Standing on Principles The Top 10 Reasons to Fix the FASB's Conceptual Framework

Prepare: None